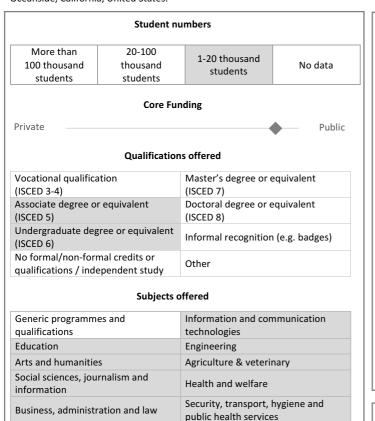
United States – MiraCosta College

Established in 1934, MiraCosta College is a public California community college serving coastal North San Diego County. The main campus is located in Oceanside, California, United States.



Business Model Fixed core model				
Profitability / sustainability				
Networks				
Competitive advantage				
Value chain				
Communication channels				
Target group				
Products / services				

Other

Natural sciences, mathematics and

statistics

The business model focuses on using digital technologies to reach existing markets via traditional channels using the same or similar products and services as in the past.

Business Model: Additional Information

Organisation of learning provision

Primarily campus provision	Primarily distance learning provision (correspondence)	Primarily online provision
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Technology-enhanced learning elements

Massive Open Online Course (MOOC)	Virtual Learning Environment (VLE)	
Open Educational Resources (OER)	Wikis	
Digital Badging	Videoconference	
Learning Analytics	Teleconference	
Artificial Intelligence	Learning Management System (LMS)	
E-Portfolios	Mobile Learning	
Blogging and micro-blogging	Bring Your Own Device (BYOD)	
Social Media	Online Assessment	
Other		

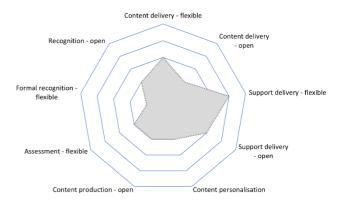
TEL Strategy

While online development has been primarily at the course and service level, we are starting to look at the program level and recognize that we already have several programs that are in part doable online. Significant uptick in systematic institutional support for the use of OER and other zero-textbook cost course materials over the last year and anticipate having ZTC certificate and degree programs in place within the next year.

OOFAT Model

Interpretation: The closer the line moves towards the centre, the more fixed and institution-specific the approach taken by the institution. The further from the centre, the more flexible and open the approach.

Access-focused OOFAT model



OOFAT Model: Additional Information

Content

Most courses are traditional in their content and assessment formats. Some may use 3rd party digital resources that provide some form of personalization. Most courses are still using traditional content provision, but the use of OER is increasing significantly.

Delivery

Most classes traditionally time and place-bound on campus. About 20% are offered via distance education, mostly still bound to traditional semester schedule with weekly pacing, but are almost always fully asynchronous. Most distance education classes are completely place-independent. Most classes use traditional materials and closed course management systems. However, increased use of OER. Our goal is to provide comparable student support services for students online.

Recognition

Most assessment is traditional. There are options for testing out of coursework, and some online classes have some limited degrees of flexibility for completion of assessment activities. With "guided pathways" we are becoming even more prescriptive. There is some limited prior learning assessment, but for the most part assessment is traditional.