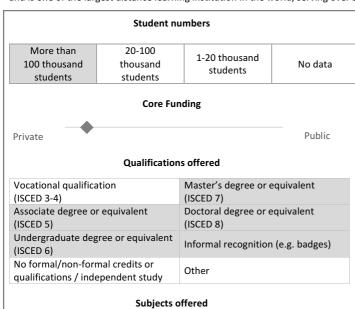
# **United States – University of Maryland University College (UMUC)**

Situated in Adelphi in Prince George's Country, Maryland, in the United States, the University of Maryland University College (UMUC) was established in 1947 and is one of the largest distance learning institution in the world, serving over 90,000 students globally.



Generic programmes and qualifications	Information and communication technologies
Education	Engineering
Arts and humanities	Agriculture & veterinary
Social sciences, journalism and information	Health and welfare
Business, administration and law	Security, transport, hygiene and public health services

Other

statistics

Natural sciences, mathematics and

# **Business Model** Fixed core model Defender-related characteristics versus Prospector-related characteristics Profitability / sustainability Networks Competitive advantage chain Communication Target Products / services

# **Business Model: Additional Information**

The business model focuses on using digital technologies to reach existing markets via new or innovative channels using the same or similar products and services as in the past.

Organisation of learning provision		
Primarily campus	Primarily distance	Primarily online
provision	learning provision	provision
	(correspondence)	

#### **Technology-enhanced learning elements**

Massive Open Online Course (MOOC)	Virtual Learning Environment (VLE)
Open Educational Resources (OER)	Wikis
Digital Badging	Videoconference
Learning Analytics	Teleconference
Artificial Intelligence	Learning Management System (LMS)
E-Portfolios	Mobile Learning
Blogging and micro-blogging	Bring Your Own Device (BYOD)
Social Media	Online Assessment
Other	

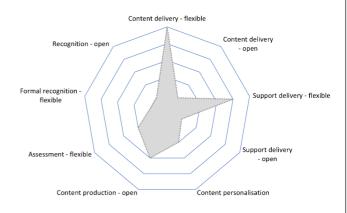
#### **TEL Strategy**

We currently provide mostly online education with a traditional LMS. We want to move toward a personalized tech model.

#### **OOFAT Model**

Interpretation: The closer the line moves towards the centre, the more fixed and institution-specific the approach taken by the institution. The further from the centre, the more flexible and open the approach.

### **OOFAT** for multiple projects



### **OOFAT Model: Additional Information**

## Content

Content relatively standardised. Content production partially in-house and learner-generated. Extensive usage of OERs

Online help resources with varied hours. Tutoring, writing, math help.

#### Recognition

Faculty have great discretion.